# Midland Independent School District Santa Rita Elementary

## **2023-2024** Formative Review with Notes

Accountability Rating: A

#### **Distinction Designations:**

Academic Achievement in Science Top 25 Percent: Comparative Closing the Gaps



## **Mission Statement**

We are an linclusive, Learner centered, Diverse Campus All about Transforming to a School of Excellence!

## Vision

The Santa Rita Family will strive for excellence by putting all students first!

### Value Statement

#### **Core Values**

Collaboration - Professional Learning Communities - Mutual Respect - Innovation - Growth Mindset - Student Centered Learning & Goal Setting - Resilience - Inclusiveness

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#### Goals

Goal 1: Through the Student Experience, Growing & Developing Staff, and Engaging & Acting, the percentage of 3rd grade students who demonstrate grade level mastery by scoring at the Meets Grade Level Performance or above on the Reading STAAR assessment will increase from 36% to 44% by SY 2024 (Baseline: SY 2021 36%)

Through the Student Experience, Growing & Developing Staff, and Engaging & Acting, the percentage of 3rd grade students who demonstrate grade level mastery by scoring at the Meets Grade Level Performance or above on the Math STAAR assessment will increase from 32% to 40% by the end of school year 2024. (Baseline: SY 2021 32%)

**Performance Objective 1:** The percentage of Pre-Kindergarten students on track to develop understanding on a standards-based phonological awareness assessment will be 82% or above by the end of school year 2024

Strategy 1 Details		Reviews
Strategy 1: Student understanding will be assessed following whole group instruction and used to plan targeted, small group instruction on a daily basis.  Strategy's Expected Result/Impact: Expected Result: Student understanding will be frequently assessed in order to provide feedback and clarity to maximize student learning.  Impact: 82% of Pre-K students will be on track to develop understanding on a standards-based phonological awareness assessment according to CLI by end of May 2024.  Staff Responsible for Monitoring: Literacy Strategist  Title I:  2.4, 2.5, 2.6  - TEA Priorities:  Build a foundation of reading and math  - ESF Levers:  Lever 5: Effective Instruction  Problem Statements: Student Learning 2	Nov 25% Feb Apr June	November Evidence of Progress lesson plans, small group anecdotal notes  February Evidence of Progress  April Evidence of Progress  June Evidence of Progress

Strategy 2: Campus Leadership Team meets following each relevant assessment period to review data and determine the next action steps needed in order to maximize student growth and learning.  Strategy's Expected Result/Impact: Expected Result: Leadership Team will monitor student progress in order to adjust coaching, intervention and/or enrichment plans.  Impact: According to CLI data, 82% of Pre-K students will be on track to develop understanding on a standards-based phonological awareness assessment in Spring 2024  Feb	November Evidence of Progress will review BOY and MOY data in January
standards-based phonological awareness assessment in Spring 2024.  Staff Responsible for Monitoring: Literacy Strategist  Apr  Title I: 2.4, 2.5, 2.6  - TEA Priorities: Build a foundation of reading and math Problem Statements: Student Learning 2 - School Processes & Programs 2	February Evidence of Progress  April Evidence of Progress  June Evidence of Progress

Through the Student Experience, Growing & Developing Staff, and Engaging & Acting, the percentage of 3rd grade students who demonstrate grade level mastery by scoring at the Meets Grade Level Performance or above on the Math STAAR assessment will increase from 32% to 40% by the end of school year 2024. (Baseline: SY 2021 32%)

**Performance Objective 2:** The percentage of Kindergarten-2nd grade students who meet or exceed their individual growth goals in reading as measured by NWEA MAP will increase from 54% to 60% by the end of school year 2024.

Strategy 1: Master Calendar incorporates time for weekly Professional Learning Communities for teachers to internalize lessons and units, pace out Tier I instruction, and coordinate common formative assessments.  Strategy's Expected Result/Impact: Expected Result: Teachers will have dedicated time to collaborate during PLCs using agendas and minutes for evidence.  Impact: 60% of students in Kindergarten-2nd grades will meet or exceed their individual growth goals	Nov	November Evidence of Progress  Master Calendar, CFAs, PLC agendas, internalization
in Reading as measured by NWEA MAP in Spring 2024.  Staff Responsible for Monitoring: MCLs, Literacy Strategies  Title I: 2.4, 2.5, 2.6  - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction	Feb Apr June	February Evidence of Progress  April Evidence of Progress  June Evidence of Progress

Strategy 2 Details		Reviews
Strategy 2: Teachers use a planning process during PLCs to analyze student work, identify trends in student misconceptions, determine the cause for the gap in learning a concept, and create an action plan for instructional adjustments.  Strategy's Expected Result/Impact: Expected Result: Through collaboration, teachers will become more effective at identifying student strengths and weaknesses and responding accordingly.  Impact: 60% of students in Kindergarten-2nd grades will meet or exceed their individual growth goals in Reading as measured by NWEA MAP in Spring 2024.  Staff Responsible for Monitoring: MCLs, Literacy Strategist  Title I:  2.4, 2.5, 2.6  - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction  Problem Statements: Demographics 3 - Student Learning 1 - School Processes & Programs 2	Feb Apr June	November Evidence of Progress  PLC agendas and minutes, intervention plans, RTI data  February Evidence of Progress  April Evidence of Progress  June Evidence of Progress
Strategy 3 Details		Reviews
Strategy 3: Campus Leadership Team meets following each relevant assessment period to review data and determine the next action steps needed in order to maximize student growth and learning.  Strategy's Expected Result/Impact: Expected Result: Leadership Team will monitor student progress in order to adjust coaching, intervention and/or enrichment plans.  Impact: 60% of students in Kindergarten-2nd grades will meet or exceed their individual growth goals in Reading as measured by NWEA MAP in Spring 2024.  Staff Responsible for Monitoring: MCLs, Literacy Strategist	Nov 20% Feb	November Evidence of Progress  PLC agendas, Leadership agendas, student data trackers  February Evidence of Progress
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 1: Strong School Leadership and Planning Problem Statements: Demographics 3 - Student Learning 1 - School Processes & Programs 2	Apr June	April Evidence of Progress  June Evidence of Progress

Through the Student Experience, Growing & Developing Staff, and Engaging & Acting, the percentage of 3rd grade students who demonstrate grade level mastery by scoring at the Meets Grade Level Performance or above on the Math STAAR assessment will increase from 32% to 40% by the end of school year 2024. (Baseline: SY 2021 32%)

**Performance Objective 3:** The percentage of 3rd grade students who demonstrate grade level mastery by scoring at the Meets Grade Level or above on a STAAR aligned district reading assessment will increase from 44% to 50% by the end of school year 2024.

Strategy 1 Details		Reviews
Strategy 1: Master Calendar incorporates time for weekly Professional Learning Communities for teachers to internalize lessons and units, pace out Tier I instruction, and coordinate common formative assessments.  Strategy's Expected Result/Impact: Expected Result: Teachers will have dedicated time to collaborate during PLCs using agendas and minutes for evidence.  Impact: 50% of 3rd grade students will score at Meets Grade Level or above on STAAR in spring 2024.  Staff Responsible for Monitoring: MCLs  Title I:  2.4, 2.5, 2.6  - TEA Priorities:  Build a foundation of reading and math  - ESF Levers:  Lever 5: Effective Instruction  Problem Statements: Student Learning 3 - School Processes & Programs 1	Nov 30% Feb Apr June	November Evidence of Progress  Master Calendar, CFAs, PLC agendas, internalization documents  February Evidence of Progress  April Evidence of Progress  June Evidence of Progress

Strategy 2 Details		Reviews
Strategy 2: Teachers use a planning process during PLCs to analyze student work, identify trends in student misconceptions, determine the cause for the gap in learning a concept, and create an action plan for instructional adjustments.  Strategy's Expected Result/Impact: Expected Result: Through collaboration, teachers will become more effective at identifying student strengths and weaknesses and responding accordingly.  Impact: 50% of 3rd grade students will score at Meets Grade Level or above on STAAR in spring 2024.  Staff Responsible for Monitoring: MCLs  Title I:  2.4, 2.5, 2.6  - TEA Priorities:  Build a foundation of reading and math  - ESF Levers:  Lever 5: Effective Instruction  Problem Statements: Demographics 3 - Student Learning 3 - School Processes & Programs 1	Feb Apr June	November Evidence of Progress  PLC agendas and minutes, intervention plans, RTI data Majority of time spent in planning reading due to new curriculum  February Evidence of Progress  April Evidence of Progress  June Evidence of Progress
Strategy 3 Details		Reviews
Strategy 3: Campus Leadership Team meets following each relevant assessment period to review data and determine the next action steps needed in order to maximize student growth and learning.  Strategy's Expected Result/Impact: Expected Result: Leadership Team will monitor student progress in order to adjust coaching, intervention and/or enrichment plans.  Impact: 50% of 3rd grade students will score at Meets Grade Level or above on STAAR in spring 2024.  Staff Responsible for Monitoring: MCLs  Title I: 2.4, 2.5, 2.6  - TEA Priorities:  Build a foundation of reading and math  - ESF Levers:  Lever 1: Strong School Leadership and Planning  Problem Statements: Demographics 3 - Student Learning 3 - School Processes & Programs 1	Nov 70% Feb Apr June	November Evidence of Progress  PLC agendas, Leadership agendas, student data trackers, STAAR 2023 data  February Evidence of Progress  April Evidence of Progress  June Evidence of Progress



Through the Student Experience, Growing & Developing Staff, and Engaging & Acting, the percentage of 3rd grade students who demonstrate grade level mastery by scoring at the Meets Grade Level Performance or above on the Math STAAR assessment will increase from 32% to 40% by the end of school year 2024. (Baseline: SY 2021 32%)

**Performance Objective 4:** The percentage of Pre-Kindergarten students on track to develop understanding on a math standards-based math assessment will be 92% or above by the end of May 2024.

Strategy 1 Details		Reviews
Strategy 1: Student understanding will be assessed following whole group instruction and used to plan targeted, small group instruction on a daily basis.  Strategy's Expected Result/Impact: Expected Result: Student understanding will be frequently assessed in order to provide feedback and clarity to maximize student learning.  Impact: At least 92% of Pre-K students will score on track on CLI by end of May 2024.  Staff Responsible for Monitoring: Math Strategist  Title I:  2.4, 2.5, 2.6  - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction  Problem Statements: School Processes & Programs 1	Nov 30% Feb Apr June	November Evidence of Progress lesson plans, small group anecdotal notes  February Evidence of Progress  April Evidence of Progress  June Evidence of Progress

Strategy 2 Details		Reviews
Strategy 2: Campus Leadership Team meets following each relevant assessment period to review data and determine the next action steps needed in order to maximize student growth and learning.  Strategy's Expected Result/Impact: Expected Result: Leadership Team will monitor student progress in order to adjust coaching, intervention and/or enrichment plans.  Impact: At least 92% of Pre-K students will score on track on CLI by end of May 2024.	Nov 20%	November Evidence of Progress will compare BOY and MOY data in January
Staff Responsible for Monitoring: Literacy Strategist	Feb	February Evidence of Progress
Title I:	Apr	April Evidence of Progress
2.4, 2.5, 2.6  - TEA Priorities:  Build a foundation of reading and math  - ESF Levers:	June	June Evidence of Progress
Lever 1: Strong School Leadership and Planning		
Problem Statements: School Processes & Programs 1		
No Progress Accomplished — Continue/	Modify	X Discontinue

Through the Student Experience, Growing & Developing Staff, and Engaging & Acting, the percentage of 3rd grade students who demonstrate grade level mastery by scoring at the Meets Grade Level Performance or above on the Math STAAR assessment will increase from 32% to 40% by the end of school year 2024. (Baseline: SY 2021 32%)

**Performance Objective 5:** The percentage of Kindergarten-2nd grade students who meet or exceed their individual growth goals in math as measured by NWEA MAP will increase from 49 to 58% by the end of school year 2024.

Strategy 1 Details		Reviews
Strategy 1: Master Calendar incorporates time for weekly Professional Learning Communities for teachers to identify and unpack priority TEKS and high leverage skills, create student assessments, and set team goals.  Strategy's Expected Result/Impact: Expected Result: Teachers will have dedicated time to collaborate during PLCs using agendas and minutes for evidence.	Nov 25%	November Evidence of Progress  Master Calendar, CFAs, PLC agendas, internalization documents
Impact: 58% of students in Kindergarten-2nd grades will meet or exceed their individual growth goals	Feb	February Evidence of Progress
in Math as measured by NWEA MAP in Spring 2024.  Staff Responsible for Monitoring: MCLs	Apr	April Evidence of Progress
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction Problem Statements: Student Learning 1	June	June Evidence of Progress

Strategy 2 Details		Reviews
Strategy 2: Campus Leadership Team meets following each relevant assessment period to review data and determine the next action steps needed in order to maximize student growth and learning.  Strategy's Expected Result/Impact: Expected Result: Leadership Team will monitor student progress in order to adjust coaching, intervention and/or enrichment plans.  Impact: 58% of students in Kindergarten-2nd grades will meet or exceed their individual growth goals in Math as measured by NWEA MAP in Spring 2024.  Staff Responsible for Monitoring: MCLs	Nov 20% Feb Apr	November Evidence of Progress Student data trackers, will review BOY and MOY data in January  February Evidence of Progress  April Evidence of Progress
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 1: Strong School Leadership and Planning Problem Statements: Demographics 3 - Student Learning 1 - School Processes & Programs 2	June	June Evidence of Progress
Strategy 3 Details		Reviews
Strategy 3: Teachers use a planning process during PLCs to analyze student work, identify trends in student misconceptions, determine the cause for the gap in learning a concept, and create an action plan for instructional adjustments.  Strategy's Expected Result/Impact: Expected Result: Through collaboration, teachers will become more effective at identifying student strengths and weaknesses and responding accordingly. Impact: 58% of students in Kindergarten-2nd grades will meet or exceed their individual growth goals in Math as measured by NWEA MAP in Spring 2024.  Staff Responsible for Monitoring: Math Strategist  Title I:  2.4, 2.5, 2.6  - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction  Problem Statements: Demographics 3 - Student Learning 1 - School Processes & Programs 1	Nov 20% Feb Apr June	November Evidence of Progress  PLC agendas and minutes, intervention plans, RTI data Majority of time spent in planning reading due to new curriculum  February Evidence of Progress  April Evidence of Progress  June Evidence of Progress
No Progress Accomplished — Continue/	Modify	X Discontinue

Through the Student Experience, Growing & Developing Staff, and Engaging & Acting, the percentage of 3rd grade students who demonstrate grade level mastery by scoring at the Meets Grade Level Performance or above on the Math STAAR assessment will increase from 32% to 40% by the end of school year 2024. (Baseline: SY 2021 32%)

**Performance Objective 6:** The percentage of 3rd grade students who demonstrate grade level mastery by scoring at the Meets Grade Level Performance or above on a STAAR aligned district math assessment will increase from 44% to 50% by the end of school year 2024.

Strategy 1 Details		Reviews
Strategy 1: Math Review is used as a daily spiraling tool to practice/reteach previously taught skills.  Strategy's Expected Result/Impact: Expected Result: The spiraling of skills will help more students reach and retain what they are learning.  Impact: At least 50% of 3rd grade students will score at Meets grade level performance or above on STAAR Math by Spring 2024.  Staff Responsible for Monitoring: MCLs  Title I:  2.4, 2.5, 2.6  - TEA Priorities:  Build a foundation of reading and math  - ESF Levers:  Lever 4: High-Quality Instructional Materials and Assessments  Problem Statements: Student Learning 1	Nov 70% Feb Apr June	November Evidence of Progress CFAs, PLC agendas, math review evidence, intervention data  February Evidence of Progress April Evidence of Progress June Evidence of Progress

Strategy 2 Details		Reviews
Strategy 2: Campus Leadership Team meets following each relevant assessment period to review data and determine the next action steps needed in order to maximize student growth and learning.  Strategy's Expected Result/Impact: Expected Result: Leadership Team will monitor student progress in order to adjust coaching, intervention and/or enrichment plans.  Impact: At least 50% of 3rd grade students will score at Meets grade level performance or above on STAAR Math by Spring 2024.  Staff Responsible for Monitoring: MCLs	Nov 50% Feb Apr	November Evidence of Progress PLC agendas, Leadership agendas, student data trackers, STAAR 2023 data  February Evidence of Progress  April Evidence of Progress
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 1: Strong School Leadership and Planning Problem Statements: Student Learning 1 - School Processes & Programs 1	June	June Evidence of Progress
Strategy 3 Details		Reviews
Strategy 3: Teachers use a planning process during PLCs to analyze student work, identify trends in student misconceptions, determine the cause for the gap in learning a concept, and create an action plan for instructional adjustments.  Strategy's Expected Result/Impact: Expected Result: Through collaboration, teachers will become more effective at identifying student strengths and weaknesses and responding accordingly. Impact: At least 50% of 3rd grade students will score at Meets grade level performance or above on STAAR Math by Spring 2024.  Staff Responsible for Monitoring: MCLs	Nov 50% Feb Apr June	November Evidence of Progress  PLC agendas and minutes, intervention plans, RTI data  February Evidence of Progress  April Evidence of Progress  June Evidence of Progress
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction Problem Statements: Student Learning 1 - School Processes & Programs 1		

**Goal 2:** Through the Student Experience, Growing & Developing Staff, and Engaging & Acting, the percentage of 4th-8th grade students who meet or accelerate their Reading STAAR Progress Measure will increase from 55% to 70% by the end of school year 2024. (Baseline: SY 2019 55%)

Through the Student Experience, Growing & Developing Staff, and Engaging & Acting,, the percentage of 4th-8th grade students who meet or exceed their Math STAAR Progress Measure will increase from 55% to 70% by the end of school year 2024. (Baseline: SY 2019 55%)

**Performance Objective 1:** The percentage of 4th-8th grade students who meet or exceed their Reading STAAR Progress Measure on a STAAR aligned district formative assessment will increase from 54% to 85% by the end of school year 2024.

Strategy 1 Details		Reviews
Strategy 1: Master Calendar incorporates time for weekly Professional Learning Communities for teachers to internalize lessons and units, pace out Tier I instruction, and coordinate common formative assessments.  Strategy's Expected Result/Impact: Expected Result: Teachers will have dedicated time to collaborate during PLCs using agendas and minutes for evidence.  Impact: 75% of students in 4th-8th grades will meet or exceed their Reading STAAR Progress Measure on a STAAR aligned district formative assessment by end of school year 2024.  Staff Responsible for Monitoring: MCLs  Title I:  2.4, 2.5, 2.6  - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction  Problem Statements: Demographics 3 - Student Learning 1, 3	Feb Apr June	November Evidence of Progress  Master Calendar, CFAs, PLC agendas, internalization documents  February Evidence of Progress  April Evidence of Progress  June Evidence of Progress

Strategy 2 Details		Reviews
Strategy 2: Teachers use a planning process during PLCs to analyze student work, identify trends in student misconceptions, determine the cause for the gap in learning a concept, and create an action plan for instructional adjustments.  Strategy's Expected Result/Impact: Expected Result: Through collaboration, teachers will become more effective at identifying student strengths and weaknesses and responding accordingly. Impact: 75% of students in 4th-8th grades will meet or exceed their Reading STAAR Progress Measure on a STAAR aligned district formative assessment by end of school year 2024.  Staff Responsible for Monitoring: MCLs  Title I:  2.4, 2.5, 2.6  - ESF Levers: Lever 5: Effective Instruction  Problem Statements: Demographics 3 - Student Learning 1, 3	Nov 60% Feb Apr June	November Evidence of Progress  PLC agendas and minutes, intervention plans, RTI data  February Evidence of Progress  April Evidence of Progress  June Evidence of Progress
Strategy 3 Details		Reviews
Strategy 3: Campus Leadership Team meets following each relevant assessment period to review data and determine the next action steps needed in order to maximize student growth and learning.  Strategy's Expected Result/Impact: Expected Result: Leadership Team will monitor student progress in order to adjust coaching, intervention and/or enrichment plans.  Impact: 85% of students in 4th-8th grades will meet or exceed their Reading STAAR Progress Measure on a STAAR aligned district formative assessment by end of school year 2024.  Staff Responsible for Monitoring: MCLs  Title I:  2.4, 2.5, 2.6  - TEA Priorities:  Build a foundation of reading and math  - ESF Levers:  Lever 1: Strong School Leadership and Planning  Problem Statements: Demographics 3 - Student Learning 1 - School Processes & Programs 2	Feb Apr June	November Evidence of Progress  PLC agendas, Leadership agendas, student data trackers  February Evidence of Progress  April Evidence of Progress  June Evidence of Progress
No Progress  No Progress  No Progress  On No Progress  On No Progress	/Modify	X Discontinue

Goal 2: Through the Student Experience, Growing & Developing Staff, and Engaging & Acting, the percentage of 4th-8th grade students who meet or accelerate their Reading STAAR Progress Measure will increase from 55% to 70% by the end of school year 2024. (Baseline: SY 2019 55%)

Through the Student Experience, Growing & Developing Staff, and Engaging & Acting,, the percentage of 4th-8th grade students who meet or exceed their Math STAAR Progress Measure will increase from 55% to 70% by the end of school year 2024. (Baseline: SY 2019 55%)

**Performance Objective 2:** The percentage of 4th-8th grade students who meet or exceed their Math STAAR Progress Measure on a STAAR aligned district formative assessment will increase from 69% to 85% by the end of school year 2024.

Strategy 1 Details		Reviews
Strategy 1: Master Calendar incorporates time for weekly Professional Learning Communities for teachers to identify and unpack priority TEKS and high leverage skills, create student assessments, and set team goals.  Strategy's Expected Result/Impact: Expected Result: Teachers will have dedicated time to collaborate during PLCs using agendas and minutes for evidence.	Nov 60%	November Evidence of Progress  Master Calendar, CFAs, PLC agendas, internalization documents
Impact: 75% of students in Kindergarten-2nd grades will meet or exceed their individual growth goals in Math as measured by NWEA MAP in Spring 2024.	Feb	February Evidence of Progress
Staff Responsible for Monitoring: MCLs, MTRT	Apr	April Evidence of Progress
Title I: 2.4, 2.5, 2.6	June	June Evidence of Progress
- TEA Priorities: Build a foundation of reading and math - ESF Levers:		
Lever 5: Effective Instruction  Problem Statements: Student Learning 1 - School Processes & Programs 1		

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Strategy 2 Details		Reviews
Strategy 2: Teachers use a planning process during PLCs to analyze student work, identify trends in student misconceptions, determine the cause for the gap in learning a concept, and create an action plan for instructional adjustments.  Strategy's Expected Result/Impact: Expected Result: Through collaboration, teachers will become more effective at identifying student strengths and weaknesses and responding accordingly.  Impact: 85% of students in 4th-8th grades will meet or exceed their Reading STAAR Progress	Nov 40%	November Evidence of Progress PLC agendas and minutes, intervention plans, RTI data February Evidence of Progress
Measure on a STAAR aligned district formative assessment by end of school year 2024.  Staff Responsible for Monitoring: MCLs, MTRT	Apr	April Evidence of Progress
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math Problem Statements: Student Learning 1 - School Processes & Programs 1	June	June Evidence of Progress
Strategy 3 Details		Reviews
Strategy 3: Campus Leadership Team meets following each relevant assessment period to review data and determine the next action steps needed in order to maximize student growth and learning.  Strategy's Expected Result/Impact: Expected Result: Leadership Team will monitor student progress in order to adjust coaching, intervention and/or enrichment plans.  Impact: 70% of students in Kindergarten-2nd grades will meet or exceed their individual growth goals in Math as measured by NWEA MAP in Spring 2024.  Staff Responsible for Monitoring: MCLs, MTRT  Title I:  2.4, 2.5, 2.6  - TEA Priorities:  Build a foundation of reading and math  - ESF Levers:  Lever 1: Strong School Leadership and Planning  Problem Statements: Student Learning 1 - School Processes & Programs 1	Nov 50% Feb Apr June	November Evidence of Progress  PLC agendas, Leadership agendas, student data trackers  February Evidence of Progress  April Evidence of Progress  June Evidence of Progress
No Progress Accomplished — Continue.	/Modify	X Discontinue

**Performance Objective 1:** Strengthen instructional practices to improve student academic performance across all grades, cultivating a culture of continuous improvement.

Strategy 1 Details		Reviews
Strategy 1: Principal works with campus leaders through regularly scheduled collaborative sessions centered around effective coaching practices, student intervention plans and actionable steps to increase student and adult learning.  Strategy's Expected Result/Impact: Expected Result: Campus Leaders and instructional staff will	Nov 25%	November Evidence of Progress Agenda minutes, student data, School Mint data
strengthen instructional practices.  Impact: Student academic performance will improve across all grades, cultivating a culture of continuous improvement.  Staff Responsible for Monitoring: Principal	Feb Apr	February Evidence of Progress  April Evidence of Progress
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math - ESF Levers: Lever 1: Strong School Leadership and Planning Problem Statements: Demographics 3 - Student Learning 1, 3 - School Processes & Programs 1, 2	June	June Evidence of Progress

Strategy 2 Details		Reviews
Strategy 2: Additional student support opportunities will be delivered for intervention and enrichment of learning.  Strategy's Expected Result/Impact: Expected Result: Students will receive additional instruction according to their individual needs.  Impact: Student academic performance will improve.	Nov 30%	November Evidence of Progress Student trackers, intervention data
Staff Responsible for Monitoring: Principal	Feb	February Evidence of Progress
Title I:	Apr	<b>April Evidence of Progress</b>
2.4, 2.5, 2.6  - TEA Priorities:  Build a foundation of reading and math  - ESF Levers:  Lever 5: Effective Instruction	June	June Evidence of Progress
<b>Problem Statements:</b> Student Learning 1, 3 - School Processes & Programs 2		
No Progress Continue/	Modify	X Discontinue

**Performance Objective 2:** Research, plan and implement new school safety infrastructure, facility updates and transportation operations that maximize instructional time.

Strategy 1 Details		Reviews
Strategy 1: Santa Rita students and staff will complete all safety drills and meet all safety audits in order to be prepared for multiple safety scenarios.  Strategy's Expected Result/Impact: Expected Result: Students and staff will understand and follow all safety procedures.  Impact: Santa Rita will foster a safe learning space.  Staff Responsible for Monitoring: Assistant Principal  Title I:  2.4, 2.5, 2.6  - TEA Priorities:  Recruit, support, retain teachers and principals  - ESF Levers:  Lever 3: Positive School Culture	Nov 90% Feb Apr June	November Evidence of Progress On track with Evacuate Drills, completed more Lockdown & Secure Drills than required  February Evidence of Progress  April Evidence of Progress  June Evidence of Progress
Strategy 2 Details		Reviews
Strategy 2: School safety infrastructure including weekly door sweeps, volunteer background checks and visitor check in with IDs will be implemented to ensure a safe learning environment for students, visitors and staff.  Strategy's Expected Result/Impact: Expected Result: Consistent implementation of safety protocols will contribute to a conducive learning environment.  Impact: School safety infrastructure will contribute to maximized learning time for students.  Staff Responsible for Monitoring: Assistant Principal  Title I:  2.4, 2.5, 2.6  - TEA Priorities:  Build a foundation of reading and math  - ESF Levers:  Lever 3: Positive School Culture  Problem Statements: Perceptions 1, 2	Nov 85% Feb Apr June	November Evidence of Progress Weekly door sweep data tracker is completed  February Evidence of Progress  April Evidence of Progress  June Evidence of Progress

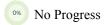
**Performance Objective 3:** Cultivate nurturing and supportive environments for student well-being, providing comprehensive support systems and effective discipline strategies to promote a positive student experience for every child.

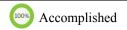
Strategy 1 Details		Reviews
<b>Strategy 1:</b> According to Spring 2024 Climate Survey, at least 90% of students will agree or strongly agree	Nov	November Evidence of Progress
they have at least one adult at school that cares for them.	N/A	Pending Fall Survey results
<b>Strategy's Expected Result/Impact:</b> Expected Result: Teacher to student relationships will strengthen. A climate focused on inclusively and respect for one another will be improved.	Feb	February Evidence of Progress
Impact: At least 90% of students will report they have at least one adult at school that cares for them according to Spring 2024 climate survey.	Apr	April Evidence of Progress
Staff Responsible for Monitoring: Counselor	June	June Evidence of Progress
Title I:		
2.4, 2.5, 2.6		
- TEA Priorities:		
Build a foundation of reading and math		
- ESF Levers:		
Lever 3: Positive School Culture		
Problem Statements: Perceptions 2		

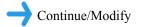
Strategy 2 Details		Reviews
Strategy 2: Santa Rita will utilize a school wide Tier I Positive Behavior System along with the district curriculum to support student Social and Emotional well-being.  Strategy's Expected Result/Impact: Expected Result: Student support will be provided through positive reinforcement strategies as well as modeling/role playing appropriate behaviors.  Impact: Santa Rita will foster safe and innovative learning spaces where students engage in rigorous and relevant experiences, preparing them for meaningful opportunities post graduation.  Staff Responsible for Monitoring: Principal  Title I:  2.4, 2.5, 2.6  - TEA Priorities:  Build a foundation of reading and math  - ESF Levers:  Lever 3: Positive School Culture	Nov 90% Feb Apr June	November Evidence of Progress  PBIS supports and visuals, Student Discipline data  February Evidence of Progress  April Evidence of Progress  June Evidence of Progress
Problem Statements: Perceptions 4		
No Progress Continue,	/Modify	X Discontinue

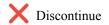
**Performance Objective 4:** Increase Attendance percentage from 93.1% to 95%.

Strategy 1 Details	Reviews
Strategy 1: Students and grade levels with good attendance will be recognized weekly and at the end of each grading period.  Strategy's Expected Result/Impact: Expected Result: Students understand requirements for attendance awards and will be motivated to try to achieve this award.  Impact: Student attendance reports will indicate attendance rates are increasing with the end of year rate measuring at least 94%.  Staff Responsible for Monitoring: Principal Fellow  Title I:  2.4, 2.5, 2.6  - TEA Priorities:  Build a foundation of reading and math  - ESF Levers:  Lever 3: Positive School Culture  Problem Statements: Demographics 1	Nov  November Evidence of Progress  Weekly attendance competition and public announcements  Feb  February Evidence of Progress  Apr  April Evidence of Progress  June  June Evidence of Progress
Strategy 2: Attendance Task Force will review student attendance patterns and trends to provide intervention plans for attendance improvement for families in need.  Strategy's Expected Result/Impact: Expected Result: Families understand the requirements and benefits to improved student attendance.  Impact: Student attendance reports will indicate attendance rates are increasing with the end of year rate measuring at least 94%.  Staff Responsible for Monitoring: Assistant Principal  Title I:  2.4, 2.5, 2.6  - TEA Priorities:  Build a foundation of reading and math  - ESF Levers:  Lever 1: Strong School Leadership and Planning  Problem Statements: Demographics 1	Reviews  Nov November Evidence of Progress Campus Attendance Plan, attendance data  Feb February Evidence of Progress Apr April Evidence of Progress June June Evidence of Progress









**Goal 4:** Through Growing & Developing Staff we will build retention and recruitment practices to promote professional growth that yields and rewards high-impact staff, improving student outcomes.

Performance Objective 1: Recruit & onboard highly-qualified staff that effectively serve all students and the broader community.

Strategy 1 Details		Reviews
Strategy 1: Campus leaders implement targeted and personalized strategies to retain high-performing staff.  Strategy's Expected Result/Impact: Expected Result: A higher percentage of high-performing staff will be retained.  Impact: Highly-qualified staff that effectively serve all students and the broader community will be recruited and retained.  Staff Responsible for Monitoring: Principal  Title I:  2.4, 2.5, 2.6  - TEA Priorities:  Recruit, support, retain teachers and principals  - ESF Levers:  Lever 2: Strategic Staffing  Problem Statements: Perceptions 4	Nov N/A Feb Apr June	November Evidence of Progress In Progress February Evidence of Progress April Evidence of Progress June Evidence of Progress
Strategy 2 Details		Reviews
Strategy 2: Opportunities for growth and leadership will be provided to teachers based on strengths.  Strategy's Expected Result/Impact: Expected Result: Teacher strengths will be utilized in leadership capacities.  Impact: Highly-qualified staff that effectively serve all students and the broader community will be recruited and retained.  Staff Responsible for Monitoring: Principal  Title I:  2.4, 2.5, 2.6  - TEA Priorities:  Recruit, support, retain teachers and principals  - ESF Levers:  Lever 1: Strong School Leadership and Planning  Problem Statements: Perceptions 4	Nov 30% Feb Apr June	November Evidence of Progress  Campus funds for substitutes for staff development, 4 teachers seeking Master's Degrees, teacher leader positions  February Evidence of Progress  April Evidence of Progress  June Evidence of Progress

**Goal 5:** Through Engaging & Acting we will engage the entire Midland community through clear and actionable communication that cultivates trust and partnership.

**Performance Objective 1:** Increase family involvement in school activities and decision-making, empowering all parents to play an active role in holding students accountable and nurturing their educational journey.

Strategy 1 Details		Reviews
Strategy 1: More opportunities for parents to become involved in volunteering and/or decision making will be increased through Campus Educational Improvement Committee (CEIC).  Strategy's Expected Result/Impact: Expected Outcome: Parent participation will positively impact overall learning atmosphere as well as family perception of school.  Impact: Increase in family involvement in decision-making, empowering parents to play an active role in holding students accountable and nurturing their educational journey.  Staff Responsible for Monitoring: Principal  Title I: 4.2  - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 3: Positive School Culture Problem Statements: Perceptions 2, 3	Nov N/A Feb Apr June	November Evidence of Progress Visitor sign in sheets, volunteer opportunities, pending Fall Survey results  February Evidence of Progress  April Evidence of Progress  June Evidence of Progress
Strategy 2 Details  Strategy 2: Climate surveys are administered at least annually and include student, staff and families' responses around key climate indicators.  Strategy's Expected Result/Impact: Expected Result: All stakeholders will provide important feedback and information leading to school climate adjustments.  Impact: The community will be engaged through clear and actionable communication that cultivates trust and partnership.  Staff Responsible for Monitoring: Principal  Title I: 4.1, 4.2  - ESF Levers: Lever 3: Positive School Culture Problem Statements: Perceptions 1, 2, 3	Nov 50% Feb Apr June	Reviews  November Evidence of Progress Fall K12 Survey, Spring K12 Survey planned  February Evidence of Progress  April Evidence of Progress  June Evidence of Progress

